

Herefordshire and Worcestershire Sustainability and Transformation Partnership

Statement of Commitment - Collaborative Working and progressing the development of an Integrated Care System for Herefordshire and Worcestershire

The Five Year Forward View document outlined a vision of a more integrated health and social care system which provides holistic care to local people. It is now well accepted that there are substantial benefits to be gained by working as a system in a more integrated way. Whilst the exact approach to integrated care is still yet to be defined we are keen as an STP to work together to maximise the benefits and health outcomes for local people.

This commitment statement outlines our broad commitment to the principles and benefits of working together in a more integrated way. It does not intend to define or commit individual organisations to a future state as the detail of this is still unclear but offers the assurance from all organisations that they are committed to work in partnership moving forward. Any formal structural changes will be progressed through our normal governance arrangements.

We have agreed the following principles:-

1. We, the partner organisations of the Herefordshire and Worcestershire Sustainability and Transformation Partnership (STP), jointly affirm our commitment to progress towards an Integrated Care System (ICS) across Herefordshire and Worcestershire which focuses on improving local services and puts local people at the heart of everything we do.
2. We are committed to co-production with patients and the public in the design, delivery and transformation of services.
3. We will continue to recognise and value a 'place' based approach which finds 'local solutions to local problems'. We recognise that there are two county based sub-systems within our STP, Herefordshire and Worcestershire, as well as a number of neighbourhoods and localities which we will respect and reflect in planning and delivery processes.
4. Our focus will be the "Triple Aims" set out in the NHS Five Year Forward View. We will achieve the best possible balance between improved health outcomes, care and quality and finance and efficiency for our local population. We recognise that our finance and efficiency challenge is substantial and will require significant effort to remove future costs from the system.
5. Our intention is that over the next year, the Sustainability and Transformation Partnership Board will evolve into a Shadow ICS Board whereby the local health and care system will work collaboratively to plan and deliver needs assessed, health and social care for our population.
6. The exact nature of how our Shadow ICS will operate will be jointly agreed over the coming months. In this process all partners will be treated equally although organisational statutory functions and responsibilities will be recognised and respected. Any proposal to transfer responsibilities to the Shadow ICS Board would require agreement of the respective organisation and the appropriate governance arrangements through delegated authority.

7. We recognise the crucial role of the local authority statutory public health function which provides specialist advice to the NHS and a broader duty to improve health and well-being.
8. Our emerging ICS would wish to explore opportunities for joint working and delegation with NHS England and NHS Improvement over time including direct commissioning, regulatory functions and performance management.
9. We will work with our neighbours in England and Wales to plan and deliver appropriate pathways beyond our Herefordshire and Worcestershire footprint where a bigger population base is required.
10. We recognise the key role played by primary care and we will work together to facilitate the development of General Practice in accordance with GP Forward View expectations.
11. Our emerging ICS will support provider integration and Alliances to support the delivery of integrated and aligned services between and across providers. This will support our expectation of a move towards our collective leadership for individual and population-based health care. This may, over time, facilitate providers choosing to work more formally as Integrated Care Systems and Organisations. The timelines and approach may differ across Herefordshire and Worcestershire.
12. Collaborative working between health and social care, integrating systems where feasible to improve outcomes, will be a key part of our developing system.
13. It is recognised that the changes above will impact on the current partner organisations. We are however committed to putting local people before organisations.
14. As partners, we wish to take every opportunity to enhance joint working and reduce avoidable duplication and unnecessary bureaucracy.
15. We recognise that strong system leadership including the active involvement of our clinical leaders is crucial to our success.
16. We will adopt a unitary approach to seeing through difficult decisions once we have collectively agreed them.
17. We will be ambitious in our timelines to progress this agenda in accordance with national requirements. We will work together at pace to challenge ourselves and each other to deliver our aims. We expect to make real progress in 2018.

Statement of Commitment – Collaborative working and progressing the development of an Integrated Care System for Herefordshire and Worcestershire

I agree to the Statement of Commitment:-

<p>_____</p> <p>Charles Waddicor STP Independent Chair</p>	<p>_____</p> <p>Sarah Dugan Chief Executive Worcestershire Health and Care NHS Trust</p>	<p>_____</p> <p>Carl Ellson Strategic Clinical Lead</p>	<p>_____</p> <p>Simon Hairsnape Accountable Officer Herefordshire CCG</p>
<p>_____</p> <p>Simon Trickett Accountable Officer Worcestershire CCGs</p>	<p>_____</p> <p>Jo-Anne Alner NHSE</p>	<p>_____</p> <p>Carole Cumino VCS Representative Worcestershire Association of Carers</p>	<p>_____</p> <p>Ian Stead Healthwatch Chair (Hereford)</p>
<p>_____</p> <p>Julie Grant NHS Improvement</p>	<p>_____</p> <p>Peter Pinfield Healthwatch Chair (Worcs)</p>	<p>_____</p> <p>Shaun Pike GP Provider Representative (LMC)</p>	<p>_____</p> <p>Frances Howie Worcestershire County Council</p>
<p>_____</p> <p>Glen Burley Chief Executive Wye Valley NHS Trust</p>	<p>_____</p> <p>Graeme Cleland GP Provider Representative (LMC)</p>	<p>_____</p> <p>Michelle McKay Chief Executive Worcestershire Acute Hospitals</p>	<p>_____</p> <p>Martin Samuels Herefordshire Council</p>
<p>_____</p> <p>Colin Merker Interim Chief Executive 2gether NHS FT</p>	<p>_____</p>	<p>_____</p>	<p>_____</p>